## Amazon.com

It may be tempting to see the Amazon surveillance as purely a warehouse problem, and surveillance-driven variable pay as a gig problem, but employers face no legal limit to incorporating new types of variable pay into formal employment—and abuses faced by independent contractors are merging with those faced by formal employees.

Corporations may soon jettison the fixed-wage model that has been a feature of blue-collar employment for decades.

**Zephyr Teachout,** 

New York Review of Books, Augsut 18, 2022