

## **Mergers and acquisitions**

**I have recently been awarded an honour for political science. I am told I can now apply to the College of Arms for a coat of arms. The King of Arms says this must include allusions and references to my life and achievements. My entire career has been in mergers and acquisitions, some of which worked and others which didn't. What do you suggest?**

**question submitted to David Tang, Financial Times's "Agony uncle", the gist of whose answer was, Are you out of your damn mind?**